

Local Stores Observatory

Q1 2021 - Quantitative part

Google Market Insights

Proprietary + Confidential

Scope and methodology

Quant investigation

To provide quantitative KPIs in order to track the local stores economic situation and recovery over time in 3 additional waves in 2021

> Phone B2B survey

French **local stores** (from 1 to 19 employees as per INSEE definition)

500 local stores keepers

Fieldwork from **March 8th to March 22nd 2021**

20 min questionnaire

Quotas & weighting : **Representative sample** of relevant business branches

Only **BtoC** clients

Regional breakdown: Parisian region, North West, North East, South West and South East

Activities studied:

Artisans, merchants, small services companies (shops on stalls and markets, bakeries / pastry shops, hairdressing, general food stores / mini-markets, butchers / delicatessens, pharmacies, beauty care, garden center, florists)

HORECA: Hotels, restaurants and bars

Franchises – excluding hypermarkets (clothing, optical and photography, footwear, perfume and beauty products, sale of sporting and leisure goods, supermarkets, leather goods and travel, DIY)



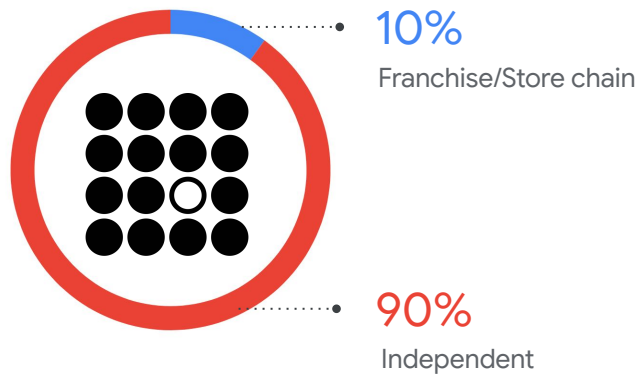
Reminder of the study schedule in the crisis context



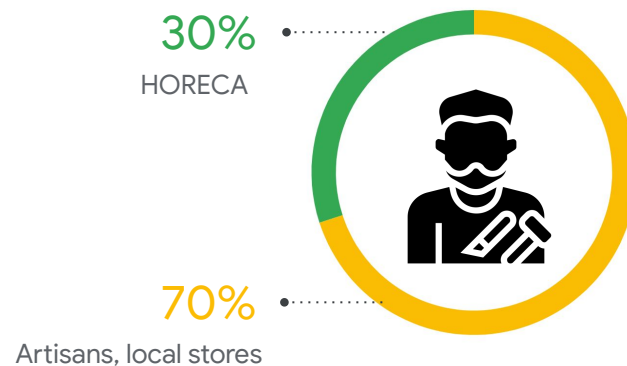
Sample overview

Sample overview and quotas

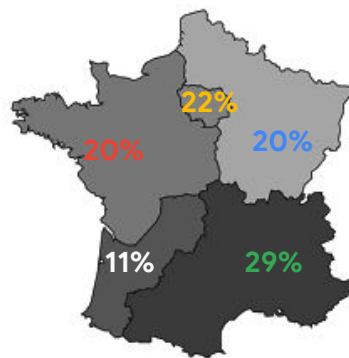
Business status



Nature of business

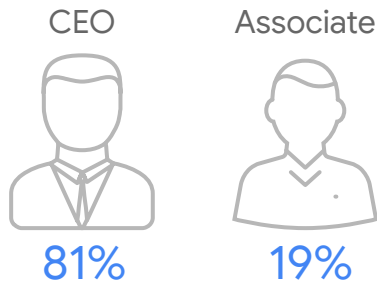


Region of establishment

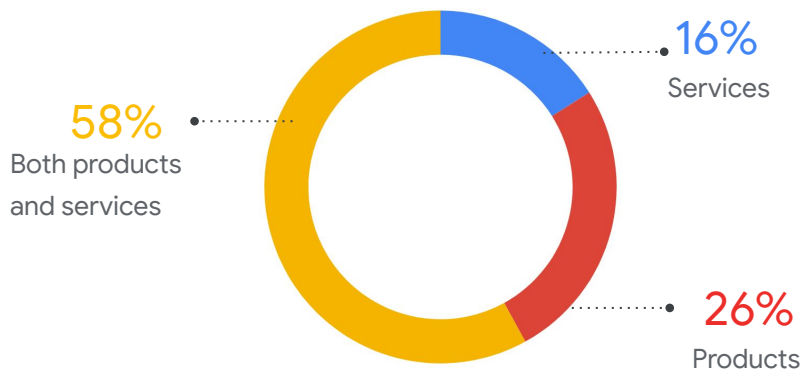


Respondents' profile

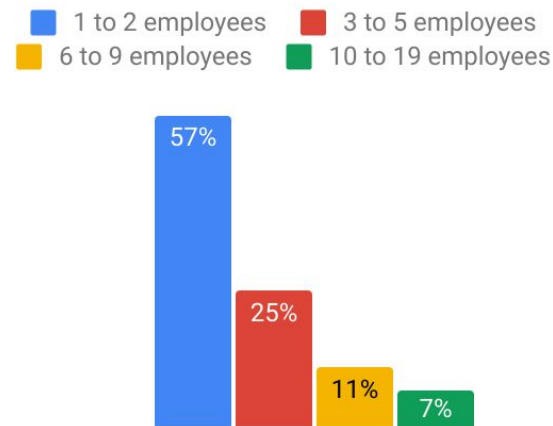
Respondents' position



Products or services?



Number of employees



Line of business



Restaurant

21%



Pharmacy

9%



Hairdressing salon

9%



Hotel

6%



Grocery Store

6%



Tobacco Shop

5%



Clothing Shop

5%



Real-Estate Agency

4%



Bakery

4%

Caterer/butcher: 3%, Bars: 3%, Optician: 3%, Beauty institute: 2%, Furniture: 1%, Gardener: 1%, Insurance: 1%, Handyman: 1%, Laundry: 1%, Wines: 1%, Sportshop: 1%, Other < 1% : 13%

State of mind facing the crisis

Losses forecast in 2020 are still important but optimism is coming back, except for HORECA

State of mind
facing the crisis



Health crisis has **strongly impacted** the local stores' turnover in 2020: 59% of them have suffered from a loss (-8 pts vs. Q4 2020). Their losses are still **significant**: 38% on average and over 50% for nearly 1/5 of them. HORECA are even more impacted than the others: 49% of loss on average for them (+4 pts).

However, **optimism is gaining ground**: 74% of local stores feel confident about their business future (+21 pts vs. Q4 2020) and "only" 40% discouraged (-18 pts).

Despite a **decreasing trend**, 48% of local stores are still facing an **important level of stress** (-8 pts vs. Q4 2020), except for HORECA which are more struggling (54%).

In the meantime, **support is decreasing** compared to the end of 2020: whereas 44% benefit from material or financial assistance or exemption of charges (-16 pts vs. Q4 2020), 78% of HORECA are still **under drip-feed**.

While decreasing, a significant part of local stores is still “administratively closed”

HORECA are still particularly struck, with no prospect of reopening

Closed local stores

46%

HORECA: 74%

(-6 pts vs. Q4 2020)

of local stores were closed
between March 8th and
March 22nd 2021



Reminder: 3rd partial national lockdown
April 3rd until May 3rd

Evolution of the level of stores closing

52%

Between November 23rd
and December 23rd 2020

46%

Between March 8th
and March 22nd 2021

2020 average losses are really important...

for those which had to fully close, notably HORECA



Average losses forecast in 2020

Average loss = **38%**

(+1 pt vs. Q4 2020)

HORECA: **49%** (+4 pts vs. Q4 2020)

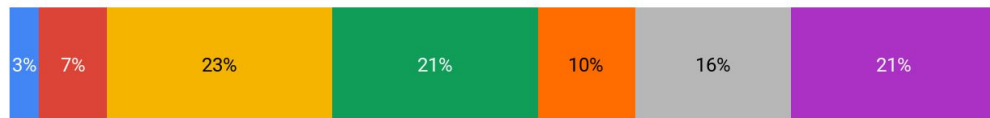
Evolution of the average losses

39%

38%

*Between November 23rd
and December 23rd 2020*

*Between March 8th
and March 22nd 2021*



- 2 to 5%
- 6 to 10%
- 11 to 20%
- 21 to 30%
- 31 to 40%
- 41 to 50%
- Over 50%

Total base: 501 / Q2. After this crisis, do you expect your 2020 turnover to be impacted by ...

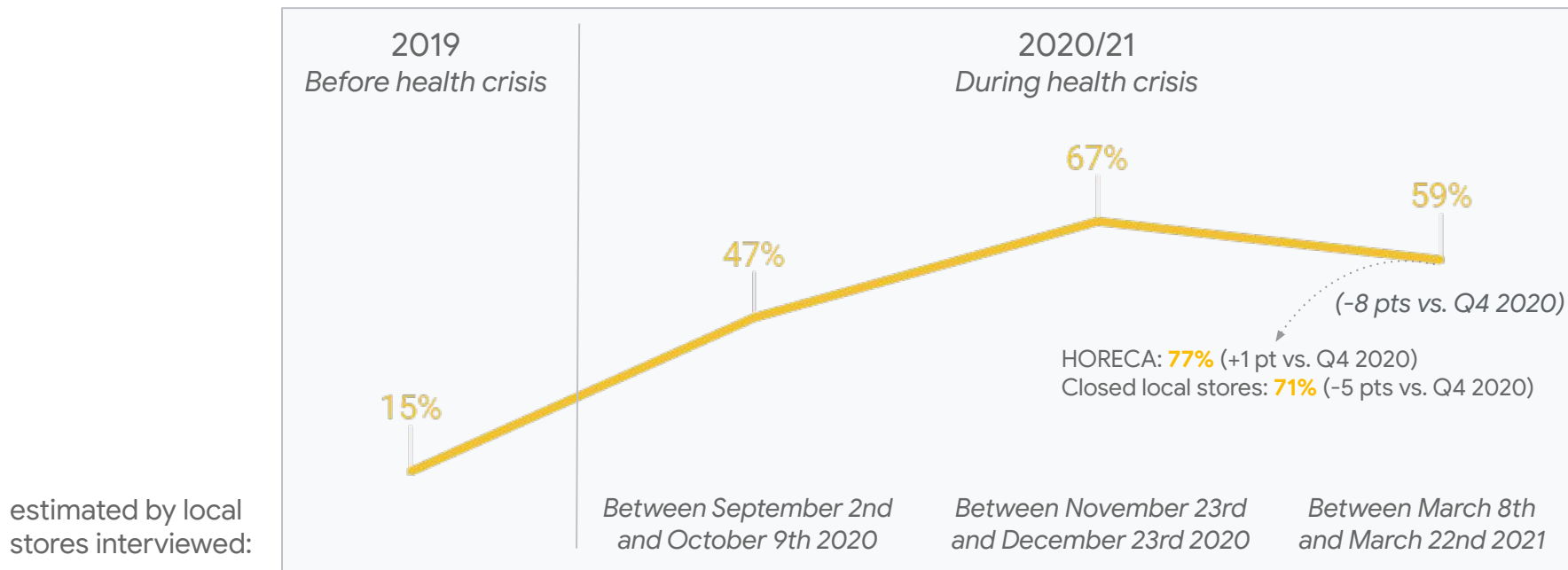
Google Market Insights

Proprietary + Confidential

... but, with time, share of stores forecasting losses is falling

Most of local stores expect their 2020 turnover to drop, despite less pessimism in Q1 2021

Evolution of the share of local stores expecting losses in 2020



Q: In 2020, what kind of turnover do you expect ?

Source: Results on the local stores of less than 20 employees coming from a study conducted by Ipsos among French companies in sep/oct 2020

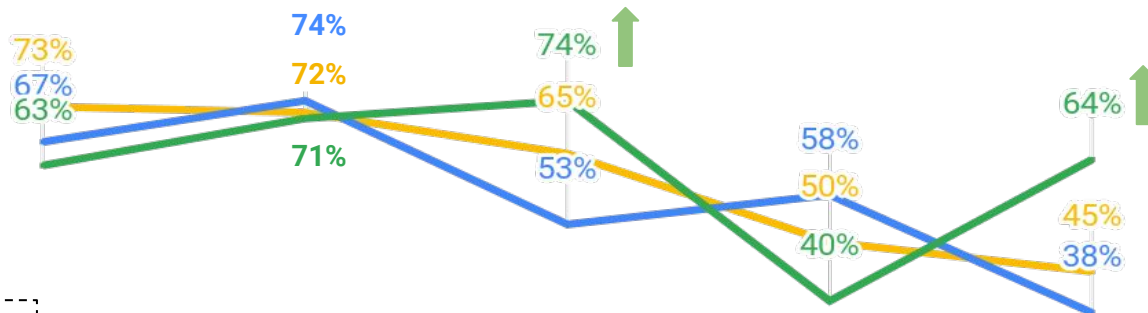
Optimism is gaining ground between 2nd and 3rd lockdown

Less local stores are stressed about the crisis's impact on business

State of mind

% agree

Before After 2nd lockdown In March before the 3rd partial lockdown



Are stressed about the crisis' impact on business

Feel powerless

Are optimistic about their business' future

Feel increasingly discouraged

Are optimistic about French local stores' future

Significant evolutions between Q4 2020 and Q1 2021

Total base: 501 / Q3. To what extent do you agree with the following statements ? « Before the announcement of the implementation of a second lockdown to help face the sanitary crisis due to coronavirus ... » // Q3BIS. To what extent do you agree with the following statements? « Since the announcement of the implementation of a second lockdown to help face the sanitary crisis due to coronavirus » single answer

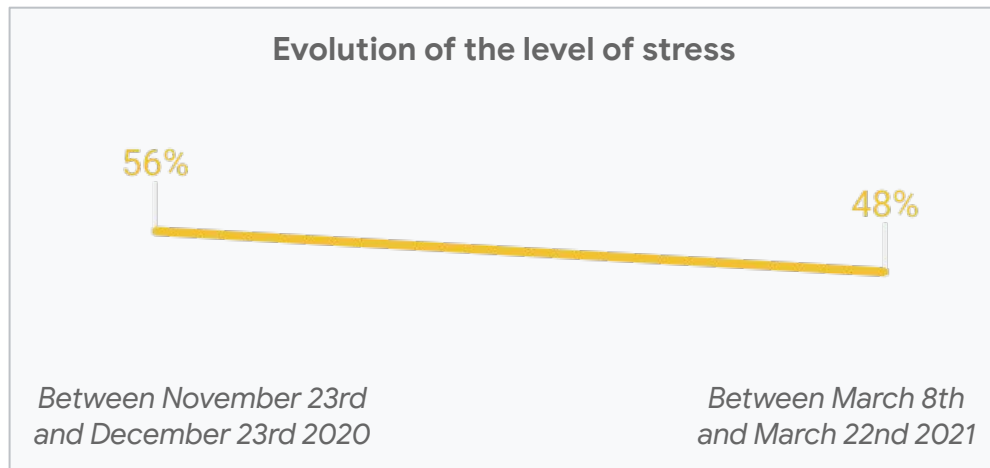
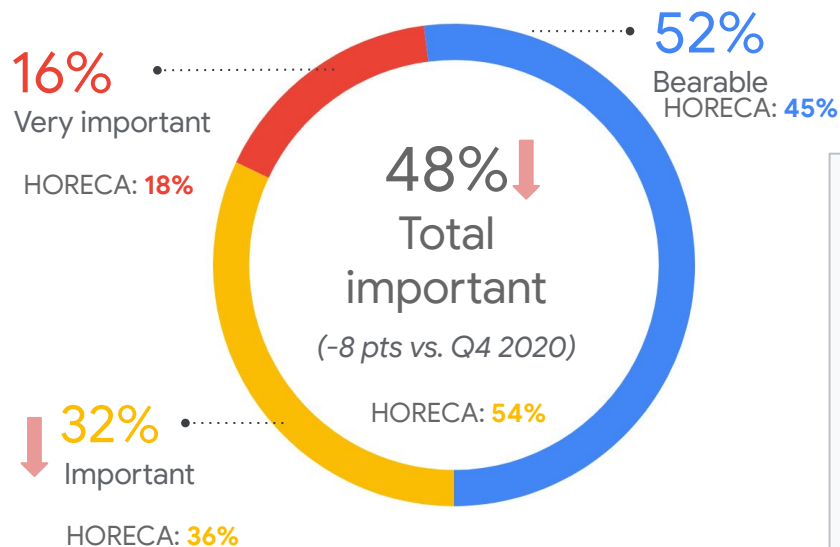
Google Market Insights

Proprietary + Confidential

Local stores' level of stress remains high but is decreasing

HORECA sector is still struggling though

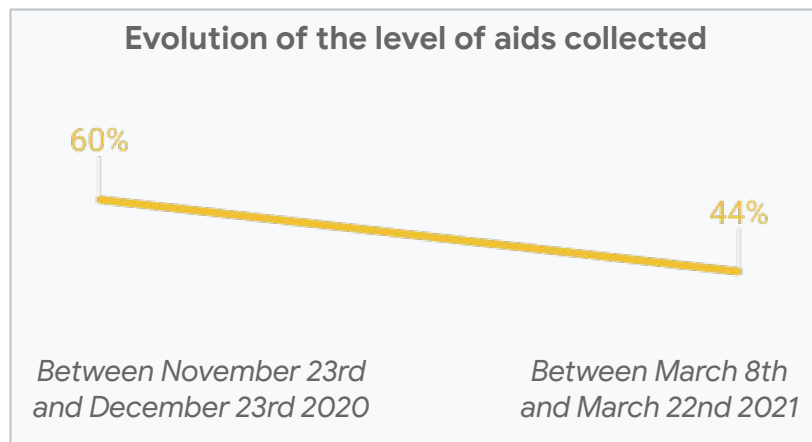
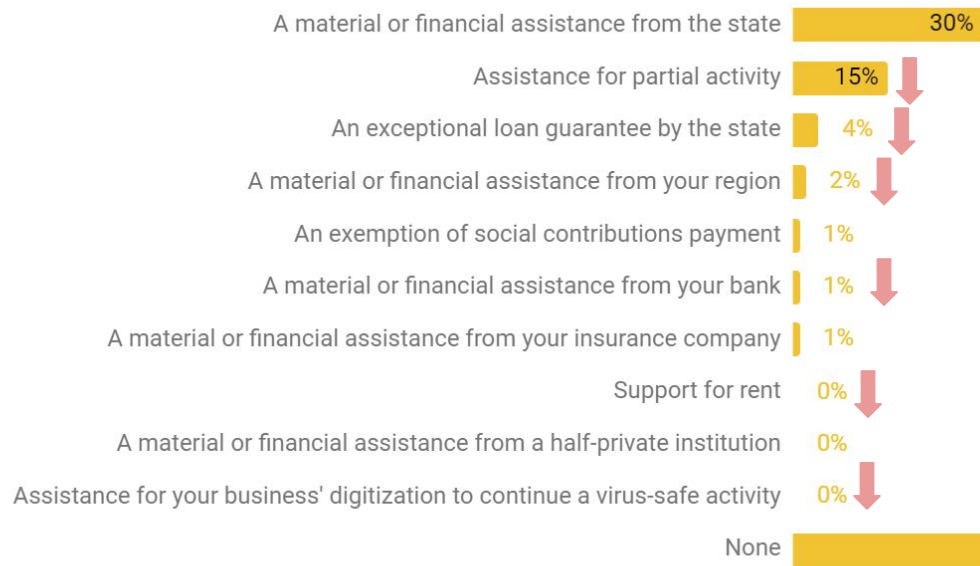
Level of stress due to the crisis



Financial support is clearly decreasing, except for HORECA

Only **44%** of the local stores benefit from material or financial assistance or exemption from charges (-16 pts vs. Q4 2020) ; **78%** of HORECA (+5 pts) are still under drip-feed

Financial or material aids collected



HORECA: **22%**

Significant evolutions between Q4 2020 and Q1 2021

Degree of digitization

Local shops still need to gain more digital maturity but the key role of digital is standing out...

Degree of digitization



- Even more local shops see digital as a way to have **more visibility on the Internet** (68%, +14 pts vs. Q4 2020), a key lever considering the current crisis and their crucial priority to remain visible and maintain the client relationship.
- A large majority think a presence on Internet is essential for their business' visibility and **7 out 10** consider digital as essential to **go through the crisis**
- HORECA professionals are more aware than other local shops of **the role of digital as an “anti-crisis shield”**. Particularly impacted by the crisis, more and more of them are convinced that digital is essential to maintain their activity
- **Local stores are still “light users”**, but - again - HORECA show **an increasing usage of digital tools** (27% use 5 to 7 digital tools), especially visibility ones

... as well as its benefits

Degree of digitization



Over one third of local shops use more digital communication and online visibility tools than they used to: **an upward trend** compared to the end of 2020. Again, **more HORECA professionals** use these kinds of tools (40% vs 27%)

As already observed, digital solutions **galvanize local stores' business**. Among storekeepers who set up at least one action, **benefits on their business** are clearly identified and tend to increase compared to the end of 2020. For instance, **7 out of 10** benefit of an increase of their website traffic - for 14% of them (+7 pts), more than 10% - thanks to its optimization

Regarding the distribution channel, local stores still bet on **e-commerce**, especially franchise believing more than the others in online sales

Digital remains the best way to gain visibility

Definition of digital: It is a way to...

Significant evolutions between
Q4 2020 and Q1 2021



Have **more visibility** on the **internet**

68% ↑

+14 pts vs. Q4 2020



Give more **information** about your **activity** to your **clients**

35%

-6 pts vs. Q4 2020



Develop **new online services**
(take-away, curbside pick-up, menus via QR code, contactless payment)

14% ↓

-14 pts vs. Q4 2020



Monitor your activity
daily using adapted tools

12%

-4 pts vs. Q4 2020



Extend your customer base
beyond regulars

7% ↓

-15 pts vs. Q4 2020



Better **manage stocks**

5% ↓

-4 pts vs. Q4 2020



Backup all the **data** linked to your structure and clients on a **secured network**

3% ↓

-8 pts vs. Q4 2020



Manage your fixed charges better

1% ↓

-6 pts vs. Q4 2020

Google Market Insights

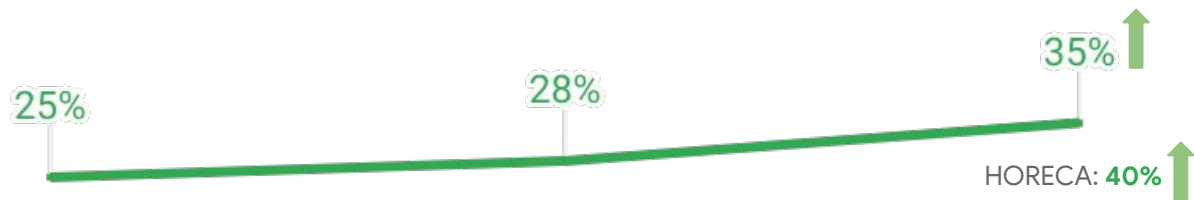
An increasing use of digital tools since the beginning of the health crisis, especially among HORECA

The 3rd lockdown could also reinforce this positive digitization trend

Use of digital tools since the beginning of the health crisis

Significant evolutions between Q4 2020 and Q1 2021

% of local stores which implemented **more digital tools** than they used to before the crisis:



estimated by local stores interviewed:

Between September 2nd and October 9th 2020

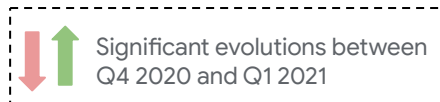
Between November 23rd and December 23rd 2020

Between March 8th and March 22nd 2021

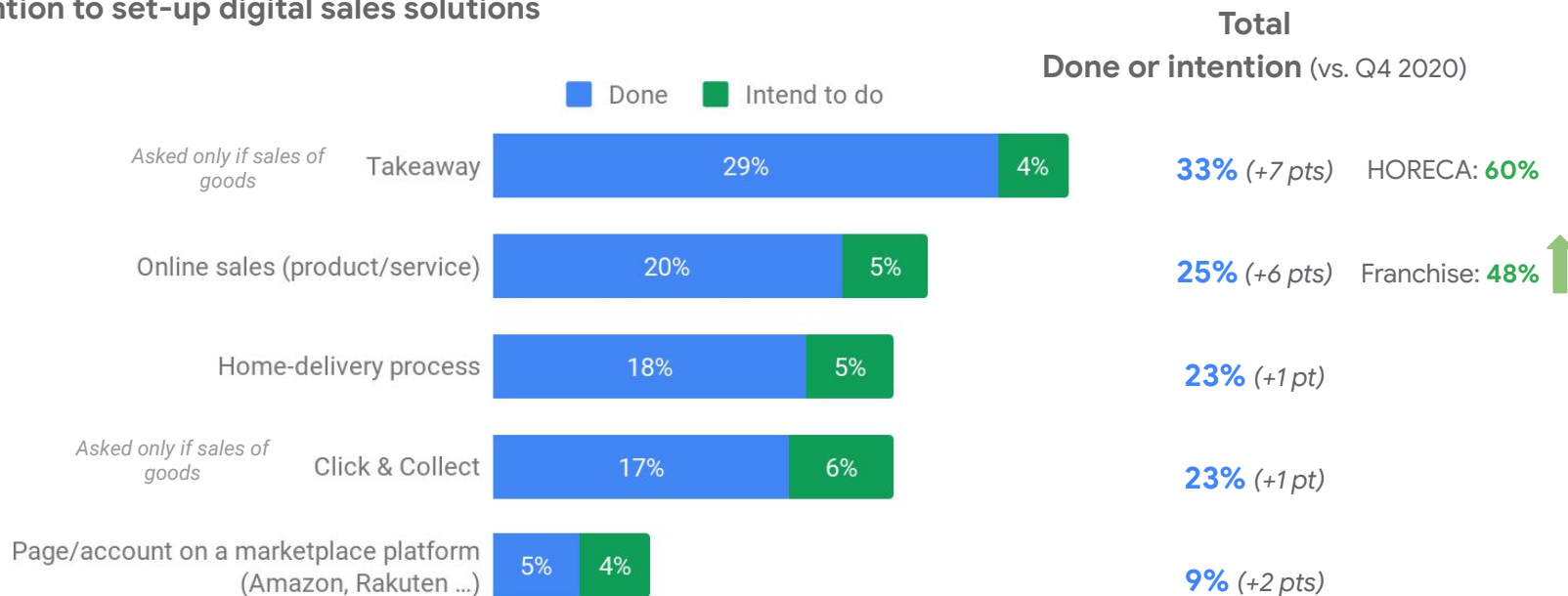
ACSEL

Local stores still bet on online sales channels

More than half of franchise have already implemented or plan to set up E-commerce solutions, especially online sales



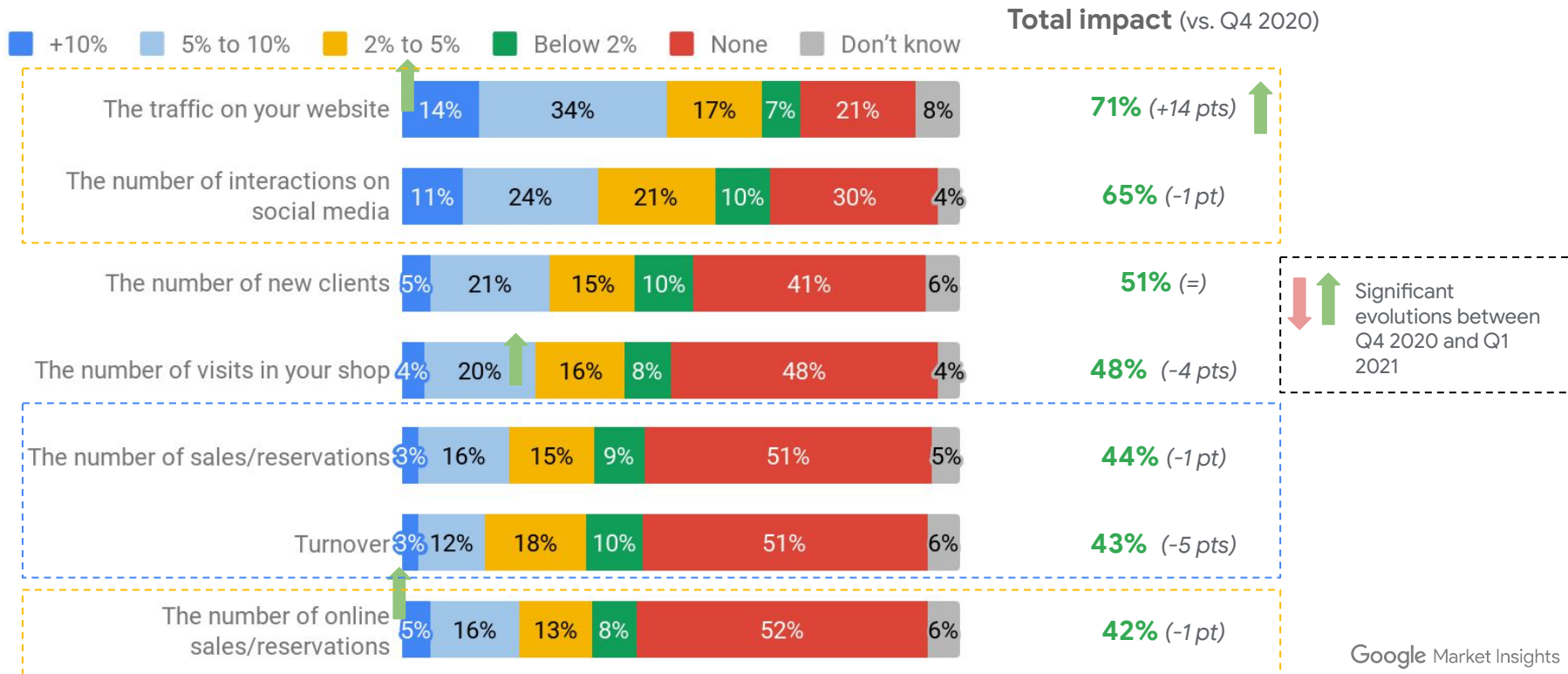
Intention to set-up digital sales solutions



An increasing positive impact of digital on online traffic

62% measured an impact on **online traffic** (+1 pt vs. Q4 2020) // 53% on their **sales** (-1 pt)

Impact of the use of digital tools on business



Base Has set-up at least one digital communication action: 395 / Q13. Since this crisis' beginning, what impact did this/these actions have had on / single answer per line

Google digital workshops

Google digital workshops have a “part to play”

Google digital workshops

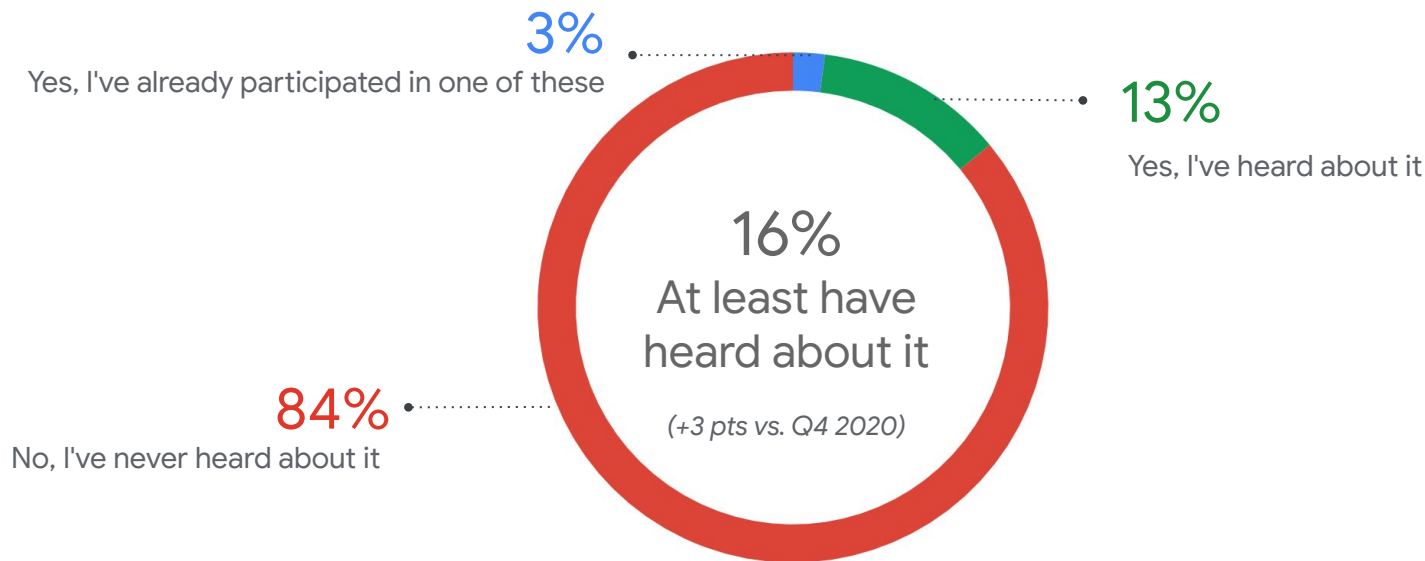


Google digital workshops are still **scarcely known**: only **13%** storekeepers have already heard about it and only **3%** have already participated in one of these.

However, some could be **interested** in participating to Google digital workshops, especially those dedicated to **help them to launch an online business (51%)** or to **help users to find their business on Internet (45%)** or to **promote their activity via online Ads (30%)**

Google digital workshops are still not well known, despite a slight increase compared to 2020

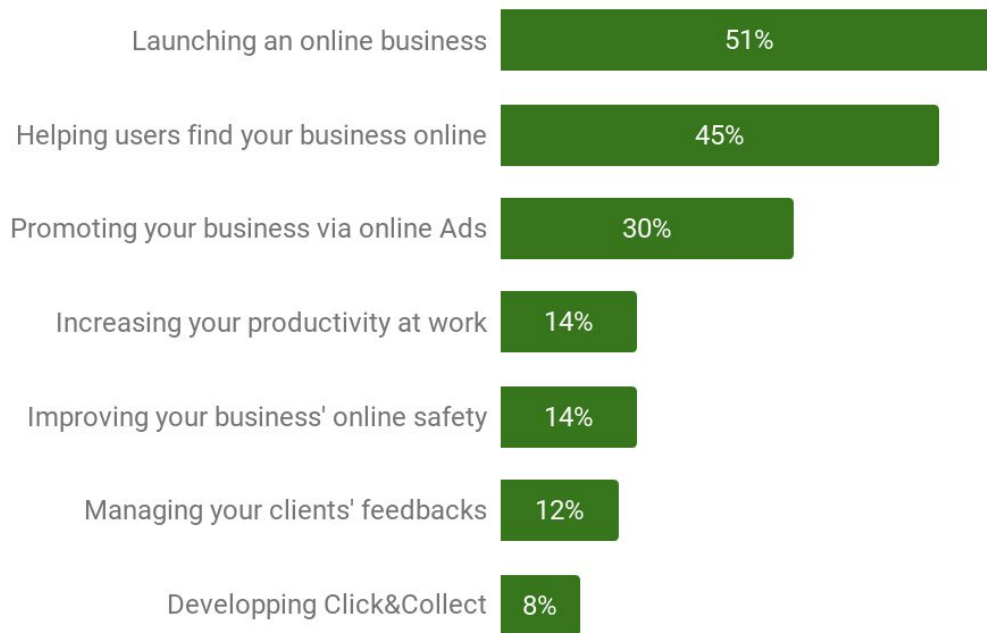
Google digital workshops awareness



Total base 501/Q26. Google proposes a series of "Digital workshops" where you can learn about several topics (launching an online business, how to get your business found online, promoting your business via online ads ...). These workshops are available on "Ateliers Numériques" YouTube channel, also on a dedicated website and in many regional partners (as Chambers of commerce and industry). Did you know these workshops exist ? single answer

Entrepreneurship & visibility workshops get the highest interest rates

Interest for Google digital workshops topics (spontaneous)



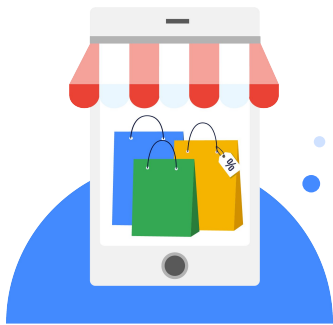
Conclusion

1

While level of stress, financial losses and stores closure are decreasing since 2020, covid crisis is still striking local stores with **full force, especially HORECA**

2

If local shops are still not quite **digitally mature**, they are getting **more and more equipped throughout the crisis**, particularly HORECA and franchises



3

Pillars for a good relation with local stores: highlighting tools **added value** and planting **ideas**

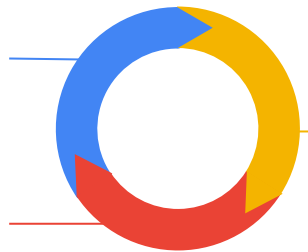
4

Digital workshops have gained some **awareness** since the end of 2020 but need to be **promoted**

Training
Support

Education
Pedagogy

Information
Communication



Thank You